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SPEAKING:
Effective
Communication:
Non Clinicians
Educating
Clinicians
Effectively



# General Training Observations

- Typical stumbling blocks with providers during an education/training/feedback session:
  - · You're not a physician
  - · It's in the documentation- I know it's there
  - · I never do that; the finding must be wrong
  - They don't listen, but go on "autopilot"
  - · They ask you questions about what you literally just said
- Sometimes the issues is the trainer:
  - Not relatable
  - Not a provider advocate
  - Getting to caught up in the details important to them in their world and less to that of the provider's role
  - Boring
  - Too juvenile





- · How to approach the training
  - Medical Necessity
  - Time
  - MDM
- Q&A from NAMAS trainings to help you prepare

## What to consider for ANY training session...

- Who chooses the codes that are reported to the carrier?
  - If it is a coder are, they reviewing what the provider assigned or cold coding?
  - Will this change in 2021?
  - Do they use an reference tool?
- Does the provider use a scribe?
- When was the last "formal" E&M training been conducted?



## Medical Necessity

- · Medical Necessity does NOT change for 2021!
- This should be the leading point of 2021 education
- Different meaning to providers than it does coders, auditors, and compliance professionals.
- We must first be relatable by explaining our concept:
  - Complexity of the presenting problem as documented (NOT the treatment plan)
  - Based on what is documented and NOT medical care rendered
  - Complexity should NOT be implied, but must be stated
  - · Complexity must be interpreted
  - Diagnoses in and of themselves do not demonstrate complexity

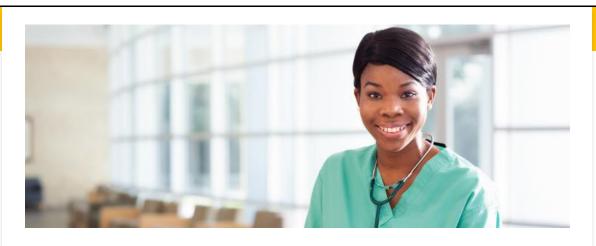


#### Table 2 - CPT E/M Office Revisions Revisions effective January 1, 2021: Level of Medical Decision Making (MDM) Note: this content will not be included in the CPT 2020 code set release Amount and/or Complexity of Data to Number and Complexity Risk of Complications and/or Morbidity or Mortality of be Reviewed and Analyzed tributes to the combination of 2 o of Problems Addressed **Patient Management** 99211 N/A N/A Minimal risk of morbidity from additional diagnostic testing or treatment 99202 99212 Minimal or none 1 self-limited or minor problem Limited (Must meet the requirements of at least 1 of the 2 categories) Low risk of morbidity from additional diagnostic testing or tr 2 or more self-limited or minor problems; (Must meet the requirements of at least 1 of the a custoponny Category 1: Test and documents • Any combination of 2 from the following: • Review of prior external note(s) from each unique source\*; • review of the result(s) of each unique test\*; • ordering of each unique test\* or 1 stable chronic illness; Category 2: Assessment requiring an independent historian(s) (For the categories of independent interpretation of tests and discussion of management or test interpretation, see moderate or high Moderate (Must meet the requirements of at least 1 out of 3 categories) Category 1. Tests, documents, or independent historian(s) - Any combination of 3 from the following: - Review of prior external note(s) from each unique source\*; - Review of prior external note(s) from each unique source\*; - Ordering of each unique test\*; - Assessment requiring an independent historian(s) or Examples only: Prescription drug management Decision regarding minor surgery with identified patient or procedure risk factors Decision regarding elective major surgery without identified patient or procedure risk factors Decision regarding elective major surgery without identified patient or procedure risk factors Diagnosis or treatment significantly limited by social determing the health Category 2: Independent interpretation of tests Independent interpretation of a test performed by another physician/other qualified health care professional (not separately reported); MDM in 2021 plays to Medical Necessity NOT to Documentation Standards Review of prior external note(s) from each unique source\*; Review of the result(s) of each unique test\*; Ordering of each unique test\*; Assessment requiring an independent historian(s) Decision regarding enecure major surgery with identified patter procedure risk factors Decision regarding emergency major surgery Decision regarding hospitalization Decision not to resuscitate or to de-escalate care because of po



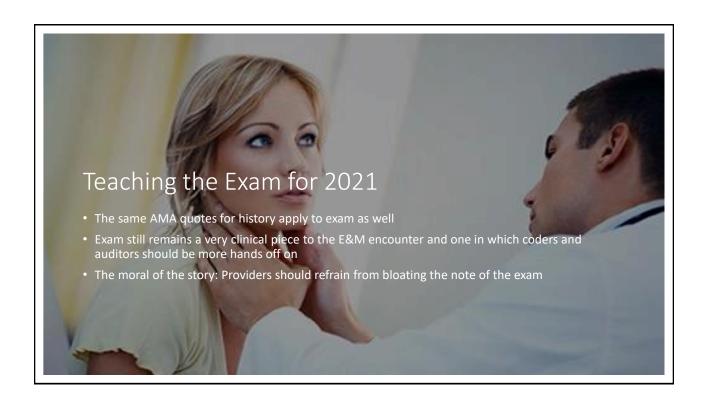
# Teaching the Components & Concepts for 2021

- Again, what is important to you when coding/auditing a note is NOT what is important to a provider
- Their job is patient care, documentation validates the care- we must ALWAYS remember this is their perception
- AMA Changes ONLY impact:
  - Office/outpatient E&M services
  - Work of the encounter and NOT reimbursement policies



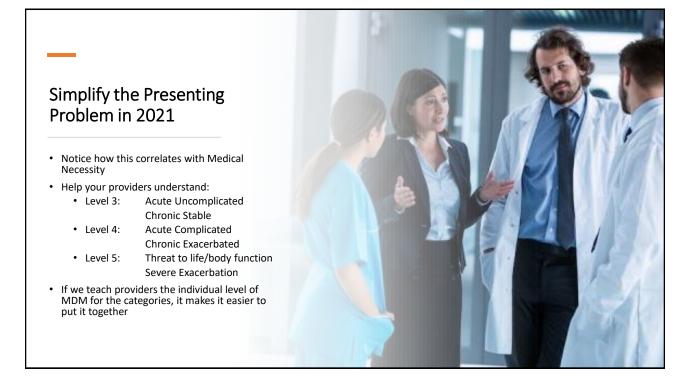
Teaching History for 2021

- While the physician's work in capturing the patient's, pertinent history contributes to both the time and MDM these elements alone should not determine the appropriate code level
- History and physical examinations should still be performed and/or documented as medically appropriate, but these elements will no longer be sued for code selection
- The care team may collect information and the patient or caregiver may supply information directly that is reviewed by the reporting physician or QHP
- Morale of the story: Subjective overview of the complexity of why the patient is being seen



Lev	Table 2 – CPT E/M Office Revisions Level of Medical Decision Making (MDM)  Revisions effective January 1, 2021:  Note: this content will not be included in the CPT 2020 code set release				
Code	Level of MDM (Based on 2 out of 3 Elements of MDM)	Number and Complexity of Problems Addressed	Elements of Medical Decision Making  Amount and/or Complexity of Data to  be Reviewed and Analyzed  *Each unique test, order, or document contributes to the combination of 3 or combination of 3 in Category 3 below.	Risk of Complications and/or Morbidity or Mortality of Patient Management	
99211	N/A	N/A	N/A	N/A	
99202 99212	Straightforward	Minimal  1 self-limited or minor problem	Minimal or none	Minimal risk of morbidity from additional diagnostic testing or treatment	
99203 99213	Low	Low  2 or more self-limited or minor problems; or 1 at other devices (imeas; or 1 acute, uncomplicated lilness or injury	United (Matt meet the requirements of at least 1 of the 2 categorins) Category 1. That is and documents A ray combination of 2 from the following:  • Broken of prior external resist() from each unique source*;  • review of the resist() of each unique sets*;  • ordering of each unique sets*;  • ordering of each unique sets*;  • ordering of each unique sets*;  force prior sets of the sets and discussion of management or test interpretation, see moderate or high.	Low risk of morthidity from additional diagnostic testing or treatment	
99204 99214	Moderate	Moderate  4 or more chronic libresses with exacerbation, progression, or side effects of restainest; or   7 or more stable chronic libresses;  8 or more stable chronic libresses;  1 a undiagnosed new problem with uncertain prognosit;  1 acute libress with systemic symptoms;  1 acute libress with systemic symptoms;  1 acute libress with systemic symptoms;	Moderate  (Referred to requirements of at least 3 out of 3 categories)  Chapys 1; Tasks, documents, or holdpendent histories(s)  (Regulary 1; Tasks, documents, or holdpendent histories(s)  - Review of prior external costs) from the solitors,  - Review of prior external costs) from such unique sources*;  - Review of the result(s) of each unique texts*;  - Assessment requiring an independent histories(s) or  Chapys 2; Dischapendent Interpretation of sets as independent prior to the set of the	Modester And of mortfolity from additional diagnostic tearing or treatment  Examples only:  Prescription drug management  Prescription drug management  procedure risk factors  Decidion regarding elective major surgery with identified patient or procedure risk factors  Decidion regarding elective major surgery without identified patient or procedure risk factors  Diagnosis or treatment significantly limited by social determinants of health.	
99205 99215	High	High   1 or more chronic libreases with severe exacerbation, progression, or side effects of treatment; or   1 acres of treatment; or   1 acres or diversitions or injury that poses a threat to  life or bodily function.	Extensive  (Matter met the requirements of at least 2 out of 3 categories)  Chapery 1. Take, documents, or Independent histories(s)	High risk of morthfully from a dillibrari diagnostic teating or treatment. Examples only.  Dog therapy requiring intensive monitoring for toxicity  To the property of the second of t	





# Teaching the MDM for 2021: Data & Complexity

- · Caution how you train your providers here
- This is confusing enough for coders/auditors whose primary role E&M leveling is, imagine for a provider that doesn't want document at all
- Minimal changes in the content requested. The largest change is how we score it
- Consider refraining from teaching the scoring process
- · Rather, teach them what we need them to include in a greater lesser type of concept
  - Usual Service: order & review testing, review notes (and whose notes), & independent historian
  - 2. More work: viewing an image, tracing, specimen (not report) already read and render your opinion
  - 3. Extensive work: discussion with another provider about the patient



# Teaching the MDM for 2021: Management Risks

- · This section has not changed except for the addition a few different management options
- AMA Comment during symposium: Document considered management options for inclusion in overall risk (proceed with caution)
- New for 2021:
  - · Social determinants of health impacting patient treatment
  - · Decision regarding hospitalization
  - · Updated definition of high-risk medication monitoring



Simplify the Management Risks for 2021

- Teach the changes in an escalating scale
- Example:

Over the Counter Meds: Level 3
 Prescription Meds: Level 4
 High Risk Med Monitoring: Level 5

#### Table 2 – CPT E/M Office Revisions Level of Medical Decision Making (MDM)

Revisions effective January 1, 2021:



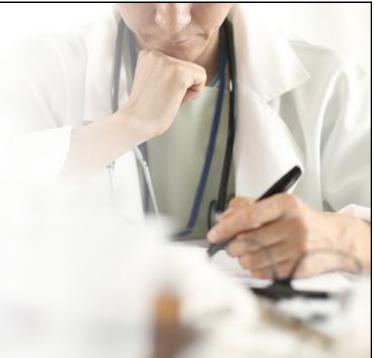
			Elements of Medical Decision Making		
Code	Level of MDM (Based on 2 out of 3		Amount and/or Complexity of Date to		
couc	Elements of MDM)	Number and Complexity of Problems Addressed	be Reviewed and Analyzed	Risk of Complications and/or Morbidity or Mortality of Patient Management	
			*Each unique test, order, or document contributes to the combination of 2 or combination of 3 in Category 1 below.	•	
99211	N/A	N/A	N/A	N/A	
99202 99212	Straightforward	Minimal  1 self-limited or minor problem	Minimal or none	Minimal risk of morbidity from additional diagnostic testing or treatment	
99203 99213		Low To more suff-limited or minor problems; or 1 stable chronic lineas; 1 stable chronic linea; 1 stable chronic linear;	Usafied (Mater meet the requirements of at least 1 of the 2 categories) Chappy 12. That is and documents A rey combilation of 2 them the following:  - review of the result(s) of acids unique source*;  - review of the result(s) of acids unique least*;  - ordering of each unique least*;  - ordering of each unique least*;  - ordering of each unique least*;  - or ordering of each unique least*;  - or ordering of each unique least*;  - or ordering of each unique least*;  - ordering of each unique least*;  - or ordering of each unique least*;  - ordering of each unique least*	Lour risk of montidity from additional diagnostic testing or treatment	
99204 99214	Moderate	Moderate  - I or more directs librease with exacerbation, progression, or old effects of resembles; - I or more staff-chronic librease; or a first of the control librease; - 1 a coste librease with systemic symptom; or - 1 acute complicated injury	Moderate  (Motar meet the requirements of at least 2 out of 3 outsported)  (Motar meet the requirements of at least 2 out of 3 outsported)  (Motar meet the requirements of a from the following.  Any combination of 3 from the following.  Believe of the resulting of each unique source*;  Believe of the resulting of each unique seat";  Assessment regulariege an Inforgance Information Information (Information Information)  of Category 2. Independent Interpretation of testes  segmentally reported;  segmentally reported;  segmentally reported;  segmentally reported;  of Category 2. Stockhold of management or test interpretation.  Category 3. Stockhold of management or test interpretation.  Category 3. Stockhold of management or test interpretation.	Moderate risk of mortfolly from editional diagnostic starling or treatment  Examples only  - Precryption drug management  - Desidon regarding minor suppry with hieraffiely patient or - Desidon regarding minor suppry with hieraffiely patient or - Desidon regarding selecte major surgery without destified patient or procedure risk factors  Chapsoline to treatment significantly limited by social determinants of health	
99205 99215	High	Nigh.  * Let more obrook libesces with severe excerbation, progression, or side effects of treatment; or severe excerbation, or side effects of treatment;  * a scate or denoted libesc or injury that poses a threat to life or bookly function	Chaspin's 2: Tests, documents, or independent historism(d) Chaspin's 1: Tests, documents, or independent historism(d) A request of a few test independent historism(d) A request independent of a few the historism(d) A request independent of a few test independent historism(d)  - Review of the result(d) of each unknew test"; - Ordering of each unknew test"; - Assessment requesting in independent historism(d)  Chaspin's 1: Independent interpretation of tests - Independent testing presistation of tests - Independent testing repression of a test section by another physicism/other qualified health care professional (not separately reported) - (not separately reported) - (not separately reported) - (Sincoins of inangement or test interpretation with centeral physician/other qualified health care professional general associated in section in the professional general associated in security in protessional general associated in security reported.	High risk of morbibility from a difficient diagnostic teating or treatment Examples out?  Drug therapy requiring latensive morbioring for toxicity  Decicion regarding elective major surgery with identified patient or Decicion regarding elective major surgery with identified patient or Decicion regarding memorphy major surgery with identified patient or Decicion regarding hospitalization  Decicion not to resucclase or to de-escalese care because of poor pregarding.	

## Teaching Time for 2021

- Teach the changes as compared to the "known" current rules
  - Visit time changed to total time on the date of the encounter

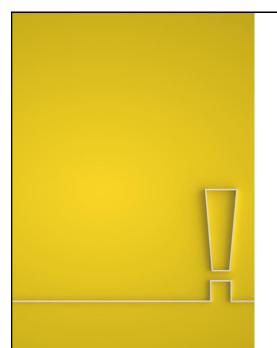
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- Face-to-face only changed to ALL services including non-face-to-face
- Typical times changed to time ranges
- Provide the AMA list of allowed work time to be included
- Discuss time of "other staff":
  - · Medical assistants
  - Residents
  - NP/PA (NPP/QHP staff)
- · Documentation expectation of time
  - · Total time
  - Justification of the total time



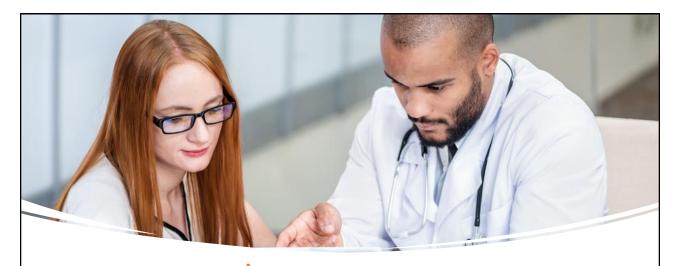
## Time Range Comparison

2020 Time Requirement	Code	2021 Time Requirement
20	99202	15-29
30	99203	30-44
45	99204	45-59
60	99205	60-74
10	99212	10-19
15	99213	20-29
25	99214	30-39
40	99215	40-54



#### Prolonged Services Add-On

- MAX out the time of the code. In other words- it only addson to 99205 or 99215
- Codes only apply to office/outpatient code set- otherwise use the "old" prolonged times
- 99417 and the AMA interpretation vs. G2212 and the CMS interpretation



Time or MDM: Who wins?

- This is where medical necessity help to determine the level of service
  - Documentation of MDM supports a 99213
  - Time of the encounter supports a 99215
    - · Total time documented?
    - Statement of time spent?
    - · Justification of the time?

#### Reminders Before We Start

01

No need to score history and exam for documentation content purposes 02

Score EVERY note for the MDM level

03

If time is documented, score EVERY note for time supported level of service

04

Score medical necessity in EVERY

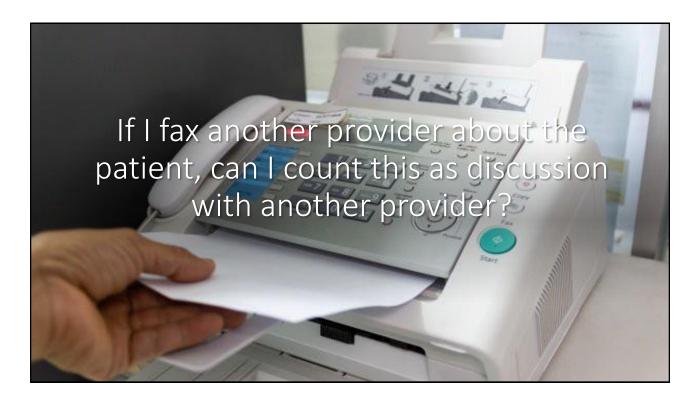
# Q&A Session to Help

The following are actual physician questions our team has fielded during 2021 E&M Training Sessions







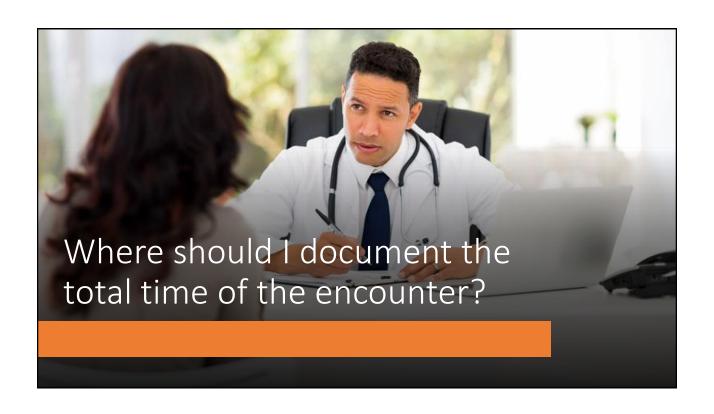


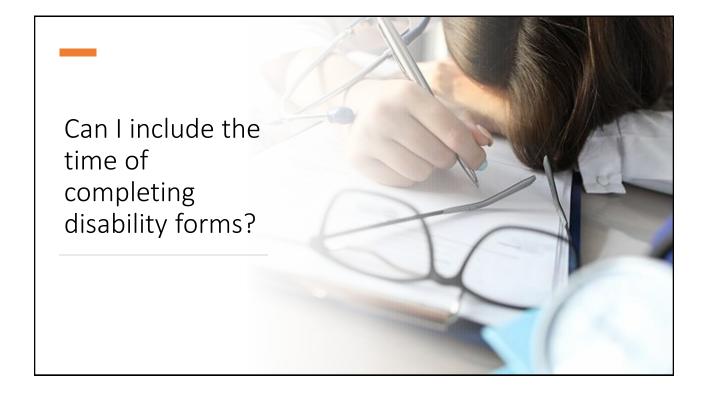


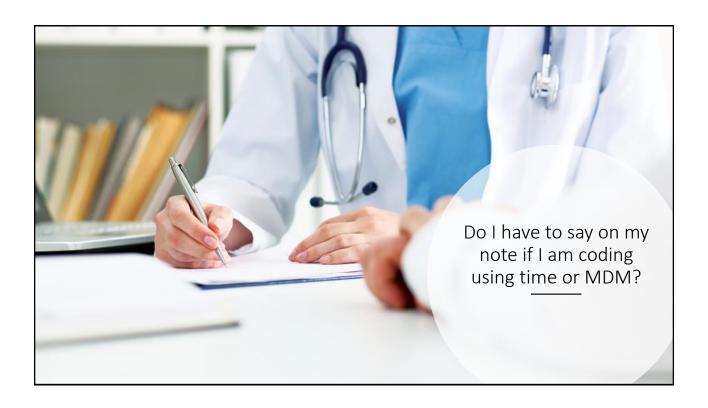
According to the AMA, an "independent historian" is "an individual (eg. parent, guardian, surrogate, spouse, witness) who provides a history in addition to a history provided by the patient who is unable to provide a complete or reliable history due to developmental state or because a confirmatory history is judged to be necessary.

Does that mean a newborn whose mom gives the history is NOT an extra data point, but a kid who says, "my leg hurts," but can't tell you if they had fever, etc., then we CAN count an extra historian?









Can I still code a level 5 service if I was worried about a high-risk diagnosis, and I work it up on that assumption, but it turns out to be negative?

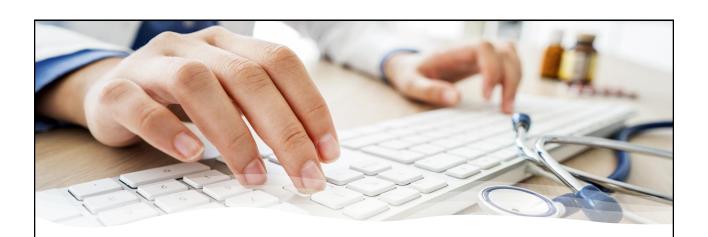
For example, I hear a heart murmur that I worry could be threatening, maybe there is relevant family hx like congenital issues in mom/dad, or kid has some SOB, failure to thrive, chest pain, peripheral cyanosis, I do ECG and full workup and explain everything to the family who is worried, then the results show it's innocent/functional.





Based on what you're explaining, it sounds like I am under-coding because I do almost all level 3 new patients...

Should I be worried if I start coding many of them as level 4s because of payers analyzing my utilization?



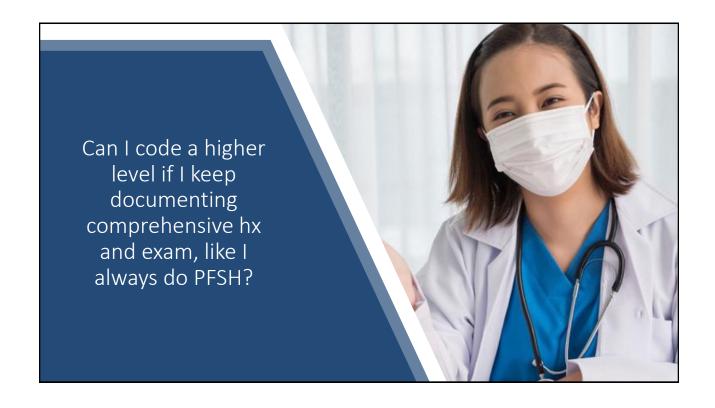
#### Do I really have to change anything I am doing?

It sounds like I shouldn't change my templates for 2021 because a.) we do a lot of consults and those codes aren't affected, b.) for new pediatric patients I find it's important to do full history and exam, especially PFSH due to hereditary problems but also home/living situation, potential for parental abuse, school issues, etc.

I prefer to use MDM rather than time, because it seems like too much work to write down what I spent face-to-face and especially non-face-to-face time on.

Often, I will spend the non-face-to-face time the next day, which you say doesn't count because it must be on the same date of service.

So really, I don't like the idea of using time and worrying if I have too much time for one workday based on the codes.





#### Questions?

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